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*A Healthcare Shared Service
Organization Servicing the Needs of Our Members*

December 3, 2019

To Whom It May Concern:

This letter is to acknowledge the enduring and productive relationship that exists between ShareCor and Merritt Hawkins & Associates, a division of AMN Healthcare, the nation's largest healthcare staffing firm.

Since 1995, Merritt Hawkins & Associates has served as the ShareCor preferred provider in the areas of permanent physician and CRNA staffing.

We have found Merritt Hawkins & Associates' industry knowledge, commitment to quality and professionalism to be superior. Merritt Hawkins has provided key faculty members for Louisiana Hospital Association annual meeting and seminars, providing insightful and timely programs on a wide range of staffing topics. Original data generated by Merritt, Hawkins & Associates regarding physician and allied professional compensation and practice patterns have been widely referenced by hospital throughout the state and throughout the country.

In addition, Merritt Hawkins & Associates has provided the highest level of service to Louisiana hospitals, recruiting hundreds of providers to our state and completing industry leading medical staff plans.

We have found Merritt Hawkins consistently willing to commit the time, energy and expertise necessary to building lasting relationships. If you have any questions about our relationship, please feel free to call me at (504) 837-6266 or you may call them directly at 1-800-876-0500.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mike S. Mouisset".

Mike Mouisset
Chief Executive Officer