



**AzHHA Service Corporation**

*A subsidiary of the Arizona Hospital and Healthcare Association*

November 1<sup>st</sup>, 2010

TO: Whom it may concern  
FROM: Jim Haynes, Senior Vice President and CFO  
SUBJECT: Permanent Physician, Locum Tenens, Allied Professionals Staffing

**Arizona Hospital and Healthcare Association Service Corporation** is pleased to have partnered with **Merritt Hawkins and Staff Care** \* as exclusive providers of health care staffing, recruiting and consulting services.

As part of AMN Healthcare, the largest healthcare staffing organization in the country, Merritt Hawkins and Staff Care are proud to offer the following services:

- **Merritt Hawkins**<sup>®</sup>, permanent physician search and consulting
- **Staff Care**<sup>®</sup>, temporary (locum tenens) physician staffing

In addition to staffing, Merritt Hawkins and Staff Care provide value-added consulting services based upon unparalleled experience and knowledge of healthcare staffing and management trends. Nationally known throughout the healthcare industry, Merritt Hawkins and Staff Care are each respected for their over 22 years of staffing experience, their unrivalled expertise, and their commitment to the highest standards of client service.

Our review of the medical staffing industry indicates that Merritt Hawkins and Staff Care offer excellent resources as well as a proven track record in Arizona. Collectively, their member companies place thousands of health care providers annually and employ over 960 associates in four offices nationwide.

As part of its preferred provider status, Merritt Hawkins and Staff Care offer a range of complementary, value-added services to Arizona Hospital and Healthcare Association members.

Please contact Falon Mitchell at 800-876-0500 if you are interested in compensation or other data the firm provides, or if you would like to schedule one of the firms' staffing seminars.

In addition, you may access more information about Merritt Hawkins and Staff Care at [www.AMNHealthcare.com](http://www.AMNHealthcare.com)

Sincerely,

Jim Haynes