



HEALTHSHARE/THA
A Texas Hospital Association subsidiary

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To Whom It May Concern:

HealthShare/THA has, through its board of directors, endorsed by Merritt Hawkins and Associates for over ten years. We strongly endorse and recommend this company to any hospital and/or community in need of physicians and health care professionals.

Merritt Hawkins & Associates healthcare industry knowledge is superior and their level of professionalism is the highest we encounter. We routinely measure the performance of our endorsed companies through Performance Satisfaction Surveys, and Merritt Hawkins & Associates consistently ranks at the highest level. Of particular mention is their significant communicative skills and willingness to follow through, regardless of what is on their plate at the time. Their problem solving process and procedures complement their image.

Based on their record of outstanding service, Merritt Hawkins & Associates has been selected as HealthShare/THA's Vendor of the Year on two separate occasions. They are a founding and continuing supporter of the THA Community Service Award, and Texas Healthcare Trustees (THT) educational activities.

Merritt Hawkins & Associates is a strong relationship-building company. We appreciate their professionalism, hard work, commitment to client service, and high standard of integrity. If you have questions about any aspect of their family of companies, please feel free to call me at 512.465.1074.

Sincerely,

Brian Stevens
Vice President of Marketing