



CONNECTICUT
HOSPITAL
ASSOCIATION
Shared Services Program

A Program of Diversified Network Services, Inc.

April 21, 2009

To Whom It May Concern:

The Connecticut Hospital Association Shared Services Program is pleased to acknowledge our endorsement of Merritt Hawkins & Associates® (MHA) for physician recruitment and Staff Care® for locum tenens staffing services.

Nationally known and respected, Merritt Hawkins & Associates fills more physician jobs than any other company in the healthcare staffing industry. Staff Care is the nation's leading locum tenens physician recruitment and staffing firm. Both MHA and Staff Care have been an important part of our Shared Services Program for many years. The relationship has been positive and beneficial. We never hesitate to recommend either company to any member facility.

We have found the MHA and Staff Care people to be knowledgeable and professional. Their willingness to share industry information (e.g. salary survey information, temporary CRNA staffing trends, staffing slide rule) and participate in association programs makes Merritt Hawkins & Associates and Staff Care valuable resources for hospitals and other healthcare entities.

If you have any questions about the CHA Shared Services Program's relationship with MHA and Staff Care, please feel free to contact me at 203-294-7330 or mase@chime.org.

Sincerely,

A handwritten signature in black ink, appearing to read 'Diane T. Mase', written in a cursive style.

Diane T. Mase
Assistant Vice President